President's Report to the Board of Trustees April 1, 2022

This report is intended to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

Upcoming Events of Interest

•	April 1	Calico Rock Prom
•	April 5	Breadmaking Workshop
•	April 7	Spring Gala
•	April 8	Quiz Bowl
•	April 21	Tour D'Art
•	April 22	ICC Prom
•	April 28-29	ServSafe
•	April 30	Political Candidates Meet and Greet

Previous Events of Interest

•	March 5	Sidney St. Patrick's Day Pageant
•	March 5	Ladies Luncheon
•	March 8	Izard County Sheriff & County Judge Debate
•	March 15	NAESC STEM/Career Fair
•	March 16	LPN Spring Conference
•	March 18	Jan Morgan & Brandt Smith for US Congress

College Governance

- Our Spring Gala was a great success! Thanks to all who played a role in this important event. We are so happy to have everyone on campus again.
- The May Board Retreat will be Friday, May 20th at Coopers Point.

Academics

Chris Lorch, Provost:

- STEM/ Career Fair March 15
- Course Scheduling for Summer/Fall
- Working on recruitment and retention plans for every program

Student Services/Enrollment Information

Zeda Wilkerson, Vice President of Student Services:

• Assisted with the planning of STEM event - March 15

- Student Services department helped with the event on day of
- ACC CSAO Meeting March 15
- Council for Opportunity in Education Policy Training for TRIO March 21
- Met with MHS administration to discuss potential Career Coach Program March 29
- ArkACRAO EC Meeting Texarkana, AR March 31

Dylan Herekamp, Registrar:

- Notified students of Commencement information
- Received the Cap & Gown order for graduation
 - Kelly started preparing caps & gowns for distribution

McKenzie Jackson, Director of Admissions and Student Engagement:

- Completed a total of 14 high school recruiting visits with 2 more left to do for the Spring
- Attended numerous college and career fairs within the past month
- Sent out approximately 500 registration postcards to prospective students
- Working with Student Government Association on organizing the upcoming Ozarka College Food Drive
- Working with campus directors and scheduling Accuplacer Testing and concurrent registration for high school students

Tania Wallace, Director of Financial Aid:

- Disbursed first time loan borrowers first disbursement for the Spring 2021-2022 semester
- Processed and disbursed two additional Pell disbursements for the Spring 2021-2022 semester
- COVID attestations emails and letters have been sent out to students on the Total Withdrawal
- All Fs at mid-term emails and letters were sent out to students
- All Financial Aid staff participated in a minimum of three Financial Aid webinars this month

Amanda Engelhardt, Director of Career Pathways:

- Career Pathways provided 12 graduating LPN students with \$200 NCLEX (state board testing) vouchers
- Requested and approved for \$42,100 additional supplemental funds for Education Pays and Transportation expenses. This increased the overall grant amount to \$294.324 for FY22
- Participated in a Zoom meeting discussing the new focus on Career Pathways, serving new populations and new performance measures for FY23

Kendra Smith, Perkins Program Director:

- Submitted compiled list of equipment requests from CTE faculty for Zeda to submit to Admin Council for review and prioritization (Kendra)
- Provided professional development funds for Inspection Authorization (IA) course at the Bakers School of Aeronautics for Danny Carlile
- Presented resume workshop to automotive students at Ash Flat Technical Center (Kendra)
- Facilitated Welding Industry Workshop for welding students at AFTC with representatives from Emerson and Spring River Marine and Fabrication (Kendra and Tiffney)
- Attended WIOA services review meeting with James Spurlock and Tonya Crawford (Kendra and Tiffney)
- Conducted PAX-PN Preparatory Workshops in Ash Flat (Kendra), Melbourne (Tiffney), and Mountain View (Tiffney)

Tiffney Miller, Director of TRIO:

- Coordinated with Paradigm Shift for Student Leadership Conference set for April
- Participated in transfer fair at Ozarka College March 1
- Transfer Trip Dates Set: ASU March 29, UCA April 5
- Participated in virtual COE meeting March 21
- Began conducting midterm evaluations with students

Finance and Administration

Tina Wheelis, Executive Vice President of Finance and Administration:

- The budget process is currently under way for the 2022-2023 fiscal year. The departmental budget requests have been received by the Finance
- The IPEDS and HCL Financial Reports have been completed

Ash Flat

James Spurlock, Assistant VP of Campus Operations:

- WGU Proctored Exams March 2
- USDA Fair Judging Training March 3
- Midterm Exam Proctoring Sessions March 7-11
- WIOA Program Training Session March 7
- PAX Test Workshop March 7
- Intro to Education Student Meetings March 8
- AR Rehab Services Student Meetings March 16
- USDA Pesticide Applicator Training March 22
- USDA Pesticide Applicator Training (Evening Session) March 24
- Arkansas Virtual Academy Testing March 28

• Couch High School Tours - March 30

Mammoth Spring

James Spurlock, Assistant VP of Campus Operations Campus Director:

• Midterm Exam Proctoring Sessions - March 7-11

Mountain View

Kim Lovelace, Campus Director of Mountain View:

- Visited Rural Special HS with McKenzie Jackson, Admissions March 2
- Elder Care Estate Planning, Mitch Cash Law Firm, in Lecture Hall March 3
- Dorcas House grant support meeting, Stone County Courthouse March 3
- Mountain View Chamber of Commerce banquet March 3
- Ladies Luncheon March 5
- Served on search committee for TRIO Director March 7
- GED Testing on campus March 7 & 29
- Donna York proctored mid-term exams for online College Algebra students March 10
- Tiffney Miller, Perkins grant, hosted PAX preparation workshop for pre-LPN students March 9
- Visited Timbo HS with McKenzie Jackson/Admissions March 11
- Visited Shirley High School with McKenzie Jackson, Admissions March 14
- Allison Brown began as Administrative Assistant for the Welding Center in MV March
 14
- Helped with STEM High School event on Melbourne campus March 15
- Gave campus tour and introduced visiting student to Felicia Sisk for Surgical Technology program - March 14
- Attended Arkansas Craft School board meeting March 17
- Spring Break/Spring cleaning at Mountain View campus March 21-25
- Dillon Herekemp, Registrar, on campus March 28
- Tiffney Miller, Perkins, on campus March 29
- Kendra Smith, Perkins Director, on campus March 30
- Served on search committee for Admissions Director March 30

Advancement, Marketing, & Planning

Dr. Josh Wilson, Vice President of Advancement:

Advancement & Planning Activities

Events

- Ladies' Luncheon, Mountain View well attended event profiting approximately \$7,000; big success thanks to corporate sponsors, auction items, catering by the Folk Center, and help from local volunteers - March 5
- Preparation for upcoming Spring Gala ongoing; soliciting corporate sponsorships ongoing and securing auction items - April 7
- Coordinated donor stewardship reception for Carpenter Technical Center in Ash Flat to honor those who generously supported the Ash Flat technical expansion March 22
- Enrollment Management Plan data gathering continues for spring EMP assessment and planning
- WORC grant: quarterly reporting begun, grant equipment inventory completed for Carpenter Technical Center, continue working with grant and state personnel regarding new Wagner Peyser Act reporting requirements
- Assisted with regional STEM day, hosted by the Northcentral Arkansas Education Service Cooperative (NAESC)

Public Relations & Marketing Activities

- Coordinated social media ads for Registration, job postings, LPN Application Deadline, Scholarship Deadline, Welding Workshop, HS Visits, Pax Testing, Campus Closure, Library Closure, Gala, Stem Expo & Career Fair, Nursing Conference and Tech Center Donor Reception
- Submitted PR's regarding: Ladies Luncheon, Aviation Achievements, Congrats Area Basketball Teams, Gala, Stem Expo & Career Fair, Scholarship Deadline, GED Classes
- Coordinated promo items for Admissions, Mountain View and Staff Council
- Photography captured Welding, Automotive, Aviation, Ladies Luncheon, Absentee
 Nursing Clinical Badges and Gala Auction Items
- Completed multimedia for college design projects, including Capping and Pinning Invitations, QR Code for Website Application, Registration Postcards, Bookstore Shirt Designs, Brochure Digitalization, Tour D' Art Flyer, Ladies Luncheon Program, Gala Tickets, Staff Council Flyer, Welding Contest Flyer, Graduation Packets and EOQ Sign
- Purchased Melbourne HS Yearbook, Mammoth HS Yearbook and Frames for Artwork Aesthetics Plan
- Coordinated Logo update for WIOA website
- Updated Radio Messages for K-95, WRD, and KSAR to reflect registration open

Adult Education

Trish Miller, Director of Adult Education:

• Nothing to report

Information Systems/Planning and IR

Scott Pinkston, VP and Chief Information Officer:

- Assisted the Business Office with distribution of Supplemental American Rescue Plan Act of 2021 (SARPA) funds to students
- Assisted the Business Office with department budget submissions
- Ordered additional IT equipment/Server using Covid relief funding
- Ordered Adult Education computers/laptops/servers using State funding

Staff Council

Amy Esquivel, Staff Council President:

- Bylaws were written redefining Staff Council's purpose as the following:
 - The Staff Council Representatives are peer-elected and entrusted to increase the sense of identity, recognition, and worth of each staff member in his/her relationship to the College. They are entrusted with the following responsibilities:
 - *Promote a positive working environment*
 - Organize and promote professional development opportunities
 - Organize and promote social activities
 - *Provide recognition of staff achievements*
 - Provide a formal avenue of communication with the Administrative Council and representation at Board of Trustees meetings
- Hosted several Spring Break events for staff
- Recommended a partnership with Faculty Council to promote unity at Ozarka; both Council's will meet in April for idea generating
 - We will also use this partnership to trade skill sets for Professional Development

Travel/College Representation

Dr. Richard Dawe, President:

- Mammoth Spring campus visit March 9
- Arkansas Aviation Hall of Fame Board Meeting Little Rock, AR March 11
- ADA Commission Little Rock, AR March 16

Chris Lorch, Provost:

- Mountain View campus Visit March 3
- Mountain View Fall Schedule Meeting March 8
- Ash Flat campus Visit March 10
- Mountain View campus Visit March 17
- NCMPR Conference Denver, CO March 23-27

Tina Wheelis, Executive Vice President of Finance and Administration:

No travel

Dr. Josh Wilson, Vice President for Advancement:

- Ladies' Luncheon Setup (S. Davidson) Mountain View, AR March 4
- Ladies' Luncheon (S. Davidson, K. Norris, K. Wilson) Mountain View, AR March 5
- CTC Donor Plaque Photos (J. Wilson, S. Davidson, K. Norris, K. Wilson) Ash Flat, AR
 March 22
- NCMPR Conference (J. Wilson, K. Norris) Denver, CO March 23-26
- Gala Footage (J. Wilson, S. Davidson, K. Norris) Mountain View, AR March 31

James Spurlock, Assistant Vice President of Campus Operations:

- Viola High School Recruiting Visit Viola, AR (Unable to attend-staffing) March 1
- President's Consultation Council Melbourne, AR March 2
- Salem Chamber of Commerce Salem, AR (Unable to attend-schedule conflict) March
- Thayer/Mammoth Spring Rotary Club Meeting March 4, 11, & 18
- Cave City High School Recruiting Visit Cave City, AR March 8
- Spring River Chamber of Commerce- Board Meeting Hardy, AR March 8
- Thayer Chamber of Commerce Meeting (Unable to attend-schedule conflict) March 8
- Koshkonong High School Financial Aid Workshop March 9
- Salem High School Recruiting Visit Salem, AR March 9
- Couch High School Recruiting Visit March 10
- Mammoth Spring Chamber of Commerce Meeting March 10
- STEM Event Melbourne Campus Melbourne, AR March 15
- American Legend/MSHS Concurrent Scholarship Photo March 16
- Mammoth Spring High School Recruiting Visit March 17
- Koshkonong High School Career Day (Unable to attend-schedule conflict) March 23
- Koshkonong High School Recruiting Visit (Unable to attend-schedule conflict) March 28
- Highland High School Recruiting Visit Highland, AR March 30
- Search Committee Meeting Melbourne, AR March 30

Trish Miller, Director of Adult Education:

No travel

Kudos

Thanks to Peyton Van Hoy for managing the virtual reality headsets at the recent STEM
 Day Event at the Melbourne Campus - James Spurlock

Tentative Discussion Items for Next Board of Trustees Meeting:

Mammoth Spring Campus building condition

Tentative Action Items for Next Board of Trustees Meeting:

- End-of-Month and Year-to-Date Financial Reports
- Annual Budget Approval
- Mammoth Spring Campus
- President's Annual Review and Contract

Dr. Dawe's Comments:

- We are near completing a very successful fall semester and currently enrolling for the summer sessions.
- Capping and pinning and our commencement ceremonies are quickly approaching and we will soon be in our summer routine of a 40 hour, four day work week.

Monthly Financial Reports:

office pulpage						
Unrestricted Current Funds						
July 1, 2021 through March 31, 2022						
			Actual	Actual	Budgeted	Percentage
	Approved	Revised	Month to Date	Year to Date	Balance to Collect or	Realized
	2021 - 2022 Budget	2021 - 2022 Budget	Revenue/Expense	Revenue/Expense	Balance to Expense	To Date
Revenues:						
Tuition & Related Fees	2,507,105	2,507,105	214,087	2,005,637	501,468	80.00%
Program & Course Related Fees	593,925	593,925	162,627	662,897	(68,972)	111.61%
Testing Services	88,930	88,930	3,662	46,619	42,311	52.42%
Sales Tax Proceeds	566,260	566,260	64,487	410,756	155,504	72.54%
Interest Income	6,370	6,370		2,845	3,525	44.66%
Other Income	99,325	99,325	3,101	798,718	(699,393)	804.15%
General Revenue	3,048,780	3,048,780	265,746	2,590,150	458,630	84.96%
Workforce 2000 Funding	1,271,850	1,271,850	105,987	953,881	317,969	75.00%
Auxiliary Income - Culinary Café	4,175	4,175	568	4,505	(330)	107.90%
Auxiliary Income - Student Housing	52,800	52,800	11,479	47,014	98.49	89.04%
ARPA Funding Lost Revenue	270,435	270,435		268,775	1,660	0.00%
OCF Gift for Ash Flat Tech Center	75,000	75,000	•		75,000	0.00%
2021 Carryover	152,450	152,450			152,450	0.00%
Total Unrestricted Revenues	8,737,405	8,737,405	831,744	7,791,796	945,609	89.18%
Expenses:						
Regular Salaries	4,499,000	4,499,000	350,133	2,997,048	1,501,952	66.62%
Extra Help Salaries	103,400	103,400	096'9	54,865	48,535	53.06%
Fringe Benefits	1,646,065	1,646,065	116,558	1,052,875	593,190	63.96%
Supplies & Services	1,515,515	1,515,515	194,261	1,322,282	193,233	87.25%
Travel	00'830	00,830	2,778	24,720	36,110	40.64%
Utilities	470,645	470,645	31,712	315,920	154,725	67.12%
Capital Outlay	52,550	52,550	24,642	81,545	(28,995)	155.18%
Bond Payments	358,500	358,500		302,320	26,180	84.33%
Loan Payments	30,900	30,900		5,167	25,733	0
Total Unrestricted Expenditures	8,737,405	8,737,405	727,044	6,156,742	2,580,663	70.46%
			Net Income or (Loss)	1.635.054		

July 1, 2021 through March 31, 2022						
2						
22	Approved	Adjustments to	Revised	Month to Date	Year to Date	Balance to Collect or
	2021 - 2022 Budget	2021 - 2022 Budget	2021 - 2022 Budget		se	Balance to Expense
Student Aid Revenues						
AR Challenge Awards	180,000		180,000	13,625	117,575	62,425
AR Future Grant	80,000		000'08	162,026	409,933	(329,933)
AR Workforce Challenge	10,000		10,000	4,000	6,400	3,600
ARPA - Aid to Students	4	4 1,573,328	1,573,328	786,664	1,573,328	0
Supplemental Asssistance - Aid to Students	00	3 550,002	220,002		275,001	275,001
Federal Work Study	20'000		20'000	5,412	24,230	25,770
Go Grant	2,000		2,000			2,000
National Guard Grant			•			•
PELL Grant	3,250,000		3,250,000	3,248	2,429,472	820,528
SEOG Awards	30,000		30,000		20,000	10,000
Arkansas Concurrent Challenge			•	31,125	69,125	(69,125)
Student Loans - Federal	1,200,000		1,200,000	15,664	532,998	867,002
Student Loans - Private	200,000		200,000		37,500	162,500
Aviation Historical Society Scholarships		9000'9	000'9		9000'9	•
Miscellaneous Scholarships	٥		25,000		26,000	(1,000)
Student Aid Revenues	5,005,000	2,154,330	7,159,330	1,021,764	5,527,562	1,631,768
Federal Grant Revenues						
Career Pathways Initiative	234,900		234,900	11,866	149,178	85,722
ABPA - Institutional	٥	1,382,267	1,382,267		1,314,265	68,002
CARES - Institutional	220,000 C	121,974	871,974	123,734	570,565	301,409
CARES - Strengthening Institutions	51,300	123,856	175,156		60,552	114,604
Carl Perkins	117,600		117,600	28,842	84,374	33,226
Direct & Equitable Grant	34,700		34,700	5,732	14,289	20,411
Delta Upsoar Grant	23,000		23,000		36,100	(13,100)
Ready for Life Grant	155,900		155,900			155,900
TRIO Grant	331,400		331,400	22,429	202,968	128,432
WORC Grant	747,700		747,700	42,505	621,620	126,080
Federal Grant Revenues	2,446,500	1,628,097	4,074,597	235,108	3,053,912	1,020,685
State Grant Revenues						
Adult Basic Education Grant	126,700		126,700	8,927	69,232	57,468
Strong Start to Finish	Φ.	3,000	3,000		3,000	•
Education & Training Grant	2,300		2,300	3,102	9,614	(412/4)
General Adult Education Grant	21,700		21,700	16,926	28,967	32,733
Career Tech Grant	Ш	3 212,500	212,500	116,125	212,500	•
Gene Haas Foundation Grant	Ш	8 4,000	4,000		4,000	•
Mountain View Welding Grant	Ш	3 25,000	25,000		25,000	•
State Grant Expenditures	200,700	244,500	445,200	145,080	362,313	82,887
Total Restricted Revenues	7,652,200	4.026.927	11,679,127	1,401,952	8,943,787	2,735,340

Restricted Funds						
July 1, 2021 through March 31, 2022						
	Approved	Adjustments to	Revised	Month to Date	Year to Date	Balance to Collect or
	2021 - 2022 Budget	2021 - 2022 Budget	2021 - 2022 Budget Revenue/Expense	Revenue/Expense	RevenuelExpense	Balance to Expense
AR Challenge Awards	180,000		180,000	46,625	114,375	65,625
AR Future Grant	80,000		80,000	162,026	409,933	(329,933)
AR Workforce Challenge	10,000		10,000	4,000	12,950	(2,950)
ARPA - Aid to Students		A 1,573,328	1,573,328	786,664	1,848,329	(275,001)
Supplemental Asssistance - Aid to Students		B 550,002	520,002			550,002
Federal Work Study	20,000		20,000	290'2	31,295	18,705
Go Grant	2,000		2,000			2,000
National Guard Grant			•			•
PELL Grant	3,250,000		3,250,000	4,872	2,431,096	818,904
SEOG Awards	30,000		30,000		20,000	10,000
Arkansas Concurrent Challenge			•	31,125	69,125	(69,125)
Student Loans - Federal	1,200,000		1,200,000	7,052	532,998	867,002
Student Loans - Private	200,000		200,000		37,500	162,500
Aviation Historical Society Scholarships		000'9	000'9			000'9
Miscellaneous Scholarships		25,000	25,000	1,500	44,500	(19,500)
Student Aid Expenditures	5,005,000	2,154,330	7,159,330	1,050,928	5,552,101	1,607,229
Federal Grant Expenditures						
Career Pathways Initiative	234,900		234,900	26,047	193,866	41,034
ABPA - Institutional	_	A 1,382,267	1,382,267	26,481	1,340,746	41,521
CARES - Institutional	120,000	C 121,974	871,974	134,757	705,322	166,652
CARES - Strengthening Institutions	21,300	C 123,856	175,156	43,772	104,324	70,832
Carl Perkins	117,600		117,600	6,755	100,354	17,246
Direct & Equitable Grant	34,700		34,700	2,866	22,894	11,806
Delta Upsoar Grant	23,000		23,000	8,079	61,266	(38,266)
Ready for Life Grant	155,900		155,900	13,621	155,337	293
TBIO Grant	331,400		331,400	30,789	233,932	894'26
WORC Grant	747,700		747,700	19,940	641,559	106,141
Federal Grant Expenditures	2,446,500	1,628,097	4,074,597	313,106	3,559,600	514,997
State Grant Expenditures						
Adult Basic Education Grant	126,700		126,700	9,816	90,198	36,502
Strong Start to Finish		3,000	3,000			3,000
Education & Training Grant	2,300	•	2,300	1,863	11,477	(5,177)
General Adult Education Grant	21,700		21,700	6,402	55,519	16,181
Career Tech Grant		B 212,500	212,500	61,216	144,718	67,782
Gene Haas Foundation Grant		B 4,000	4,000			4,000
Mountain View Welding Grant			25,000			25,000
State Grant Expenditures	200,700	244,500	445,200	79,297	301,913	143,287
A. C.	0000	1000	1000		****	

rough March 31, 2022 2021 - 2022 Actual Precentage of Peating Revised Revenue Year to Date Actual Precentage of Peating Flees 2021 - 2022 Budget RevenueFExpense as of 03/31/22 Flees 2021 - 2022 Budget RevenueFExpense as of 03/31/22 Flees 2021 - 2022 Budget RevenueFExpense as of 03/31/22 eds 2507/105 2,005,637 1116 ftx eds 6,370 2,845 72.44x eds 6,370 2,845 72.44x postunction/Flenovation Fund 0,000 0,000 1,750 postudent Housing 6,280 778,718 83.94x collinage Carle 52,800 47,014 83.94x collinage Carle 52,800 47,014 83.94x collinage Carle 52,800 7,791,796 83.85x Flat Tech Center 7,791,796 83.85x 83.85x risted Revenue 8,737,405 7,791,796 83.85x es 164,605 7,791,796 83.85x	2020 - 2021 Fiscal Year 2020 - 2021 Actual Revised Year to Date		
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Seevices 88,330 46,619 Ise Proceeds 566,260 410,756 Ichoome 93,325 738,718 Ichoome 3,048,780 2,590,150 Ince 2000 Funding 1,271,850 953,831 Ince 2000 Funding 1,271,850 953,831 In Feverine 4,175 4,505 In Friedm Construction/Renovation Fund 0 0 In Income - Cullinary Café 4,175 4,505 In Income - Student Housing 270,435 288,775 In Income - Student Housing 270,436 47,014 In Income - Student Housing 270,436 47,014 In Income - Student Housing 270,436 77,791,736 In Income - Student Housing 87,737,405 77,791,736 In Income - Student Housing 87,850 88,737,405 77,791,736 In Income - Student Housing 87,730 81,646,065 77,791,736 In Income - Student Housing 86,830 81,646,065 81,646,065 In Income - Student Housing 86,830 81,646,065 81,646	913,410	594,918 65.1	65.13%
six Proceeds 566,260 410,766 410,766 410,766 410,766 410,766 410,766 410,766 42,845	86,575	59,858 69.1	69.14%
Lincome 6,370 2,845 Hoome 99,325 798,718 I Feverue 3,048,780 2,590,150 roe 2000 Funding 1,271,850 953,881 roe 2000 Funding 4,175 4,505 glincome - Culinary Café 4,175 4,505 4,704 glincome - Culinary Café 4,775 4,505 7,701,74 glincome - Student Housing 8,737,405 7,701,79 7,701,79 Innestrieted Revenues 8,737,405 7,791,796 7,791,796 Sess: Services 1,646,065 7,791,796 7,791,796 Sebnefits 1,646,065 1,652,875 7,791,796 7,791,796 Se & Services 1,656,065 1,656,065 1,652,720 7,791,70	477,600	317,613 66.5	66.50%
Noome 99,325 798,718 I Revenue 3,048,780 2,590,150 roe 2000 Funding 1,271,850 953,881 roe 2000 Funding 4,175 4,505 g hoome - Culinary Café 4,175 4,505 g hoome - Student Housing 52,800 4,704 g hoome - Student Housing 270,435 268,775 g hoome - Student Housing 7,791,796 0 g hoome - Student Housing 7,791,796 0 g hoome - Student Housing 7,791,796 0 g hoome - Student Housing 8,737,405 0 G hourestricted Revenues 8,737,405 7,791,796 G ses: 4,499,000 2,997,048 s chasies 1,646,065 1,652,875 Benefits 1,646,065 1,652,875 s ck Services 1,656,065 1,652,875 s ck Services 1,656,065 1,652,826 s ck Services 1,656,065 1,652,826 s ck Services 1,656,065 1,656,065 s ck Services 8,737	18,840	3,800 20.1	20.17%
Revenue 3,048,780 2,590,160 roe 2000 Funding 1,271,850 953,881 roe 2000 Funding 0 0 ghoome - Culinary Café 4,175 4,505 ghoome - Culinary Café 52,800 4,704 ghoome - Student Housing 220,435 268,775 ghoome - Student Housing 7,701,00 0 ghoome - Student Housing 7,701,00 0 ghoome - Student Housing 7,701,00 0 ghoome - Student Housing 8,737,405 0 grayover 152,450 7,791,796 Lore stricted Revenues 8,737,405 7,791,796 sess: 4,499,000 2,997,048 selp Salaries 1,646,065 1,652,875 sex Services 1,646,065 1,622,875 sex Services 1,656,065 1,622,826 sex Services 1,656,065 1,652,826 Outday 52,550 81,545	64,495	99,029 153.5	153,55%
roce 2000 Funding 1,271,850 953,881 roce 2000 Funding 1,271,850 953,881 g hocome - Culinary Café 4,175 4,505 g hocome - Culinary Café 52,800 47,014 g hocome - Student Housing 52,800 47,014 Funding Lost Revenue 75,000 0 Rit for Ash Flat Tech Center 152,450 0 Barryover 152,450 7,791,796 Lone stricted Revenues 8,737,405 7,791,796 SeS: 4,499,000 2,997,048 selp Salaries 1,646,065 1,652,875 Benefits 1,515,515 1,322,282 six Services 1,615,515 1,322,282 Coulday 52,550 81,545	2,591,465 2,3	2,305,381 88.9	296.88
r from Construction/Renovation Fund 0 0 g horome - Culinary Café 4,175 4,505 g horome - Culinary Café 52,800 47,014 g horome - Student Housing 220,435 268,775 Funding Lost Revenue 75,000 0 Rif for Ash Flat Tech Center 152,450 0 Brryover 152,450 0 Unrestricted Revenues 8,737,405 7,791,796 SeS: 4,499,000 2,997,048 sep Salaries 1,646,065 1,626,875 Benefits 1,655,675 1,322,282 s & Services 1,656,615 1,322,282 Outday 52,550 81,545	1,271,850	953,881 75.0	75.00%
y Income - Culinary Café 4,175 4,505 y Income - Student Housing 52,800 4,7014 Funding Lost Revenue 220,435 268,775 Rit for Ash Flat Tech Center 152,450 0 arryover 152,450 7,791,796 Lore stricted Revenues 8,737,405 7,791,796 sess: 4,499,000 2,997,048 seps: 103,400 5,4865 Benefits 1,646,065 1,652,875 s & Services 1,615,516 1,322,282 s & Services 1,515,516 1,322,282 Outday 52,550 81,545	146,880	0.0	2000
Funding Lost Revenue 52,800 47,014 4,014	2,715	4,173 153.	153,70%
Funding Lost Revenue 270,435 268,775 If for Ash Flat Tech Center 75,000 0 Introduct 8,737,405 7,791,796 Ses: 4,499,000 2,997,048 r Salaries 1,646,065 1,052,875 Benefits 1,515,515 1,322,282 s & Services 60,830 24,720 Outday 55,550 81,545	52,800	35,736 67.6	67.68%
lif for Ash Flat Tech Center 75,000 0 Unrestricted Revenues 8,737,405 7,791,796 Ses: 4,499,000 2,997,048 r Salaries 1646,065 1,052,875 Benefits 1,515,516 1,322,282 s & Services 60,830 24,720 Outday 55,550 81,545	0	0.0	2000
Unrestricted Revenues 8,737,405 7,791,796 Ses: 4,499,000 2,997,048 Fe Salaries 1646,065 1,052,875 Se & Services 1,516,516 1,322,282 Outday 55,550 81,545	0	0.0	2000
Sees: 4,499,000 7,791,796 Sees: 4,499,000 2,997,048 Follaties 103,400 54,865 Benefits 1,646,065 1,052,875 S & Services 60,830 24,720 Outday 55,550 81,545	0	0.0	0.00%
ses: 4,499,000 2,997,048 elp Salaries 103,400 54,865 Benefits 1,646,065 1,052,875 s & Services 1,515,515 1,322,282 s & Services 60,830 24,720 Outday 52,550 81,545	8,364,100 6,50	6,508,146 77.8	77.81%
r Salaries 4,499,000 2,997,048 elp Salaries 103,400 54,865 Benefits 1,646,065 1,052,875 s & Services 1,515,515 1,322,282 60,830 24,720 Outlay 52,550 81,545			
elp Salaries 103,400 54,865 Benefits 1,646,065 1,052,875 s & Services 1,515,515 1,322,282 60,830 24,720 Outlay 52,550 81,545	4,291,580 3,0	3,071,997 71.5	71.58%
Benefits 1,646,065 1,052,875 s & Services 1,515,515 1,322,282 60,830 24,720 Outlay 52,550 81,545	121,800		32.84%
s & Services 1,515,515 1,322,282 60,830 24,720 470,645 315,920 Outlay 52,550 81,545	1,595,060	1,102,801 69.1	69.14%
60,830 24,720 470,645 315,920 Outlay 52,550 81,545	1,395,690	861,757 61.7	61.74%
470,845 315,920 52,550 81,545	64,905	10,099 15.5	15.56%
52,550 81,545	415,920	318,430 76.5	76.56%
	76,950	0.0	0.00%
Bond Payments 358,500 302,320 84,33%	402,195	294,619 73.2	73.25%
Loan Payments 30,900 0 0.00%	0	0.0	0.00%
Total Unrestricted Expenditures 8,737,405 6,151,574 70,41%	8,364,100 5,69	5.699,700 68.1	68.14%
Net Income or (Loss) 1,640,222	808	808,446	
Adjustment for ARP AlIndirect Funding *			
Adjusted Net Income or (Loss) 893,798			

College Monthly Calendar:

Next Month »	Saturday	7 1	6	91	<u>133</u>	30 (p) 4:30 PM Candidates Meet and Greet (p) 4:30 PM Candidates (p) 4:30 PM Candidates
	Friday	1 (\$) 8:00 AM Calico Rock Prom (\$) 8:00 AM Calico Rock Prom (\$) 8:00 AM Calico Rock Prom (\$) 8:00 AM Calico Rock (\$) 10:00 AM Intermodal Meeting	8 (s) 8:00 AM Quiz Bowl (s) 8:00 AM Quiz Bowl (s) 8:00 AM Quiz Bowl (s) 8:00 AM Quiz Bowl (s) 9:00 AM Quiz Bowl (s) 9:00 AM PAX Test (s) 9:00 AM PAX Test	হা	22 (s) 9:00 AM PAX Test (s) 5:00 PM ICC Prom (s) 5:00 PM ICC Prom (s) 5:00 PM ICC Prom Last Day to Withdraw with a "W" from 16 Week Semester	(p) 8:00 AM Serve Safe (m) 10:00 AM Sharp County Election Poll
	Thursday		7 (m) 1:00 PM ELPA21 Testing (p) 6:00 PM Gala (p) 6:00 PM Gala (p) 6:00 PM Gala	14	21 (p) 8:00 AM Tour D'Art	28 (p) 8:00 AM Serve Safe ARNEC Classes End
April 2022	Wednesday		6 (s) 9:00 AM ATI Live Review (m) 2:15 PM Human Resources	13 (m) 8:00 AM Poll Worker Training (m) 8:00 AM Poll Worker Training	20	[22
	Tuesday		5 (s) 9:00 AM ATI Live Review (m) 9:45 AM Human Resources	12 (m) 8:00 AM Poll Worker Training (m) 8:00 AM Poll Worker Training (s) 2:00 PM ARNEC ATI Retake Exam		26
	Monday		4 (s) 9:00 AM ATI Live Review (m) 9:15 AM Human Resources Summer/Fall Registration Opens	<u>11</u>	81	52
« Previous Month	Sunday					